

# On the Execution of a Fast-Track Disconnectable FPSO

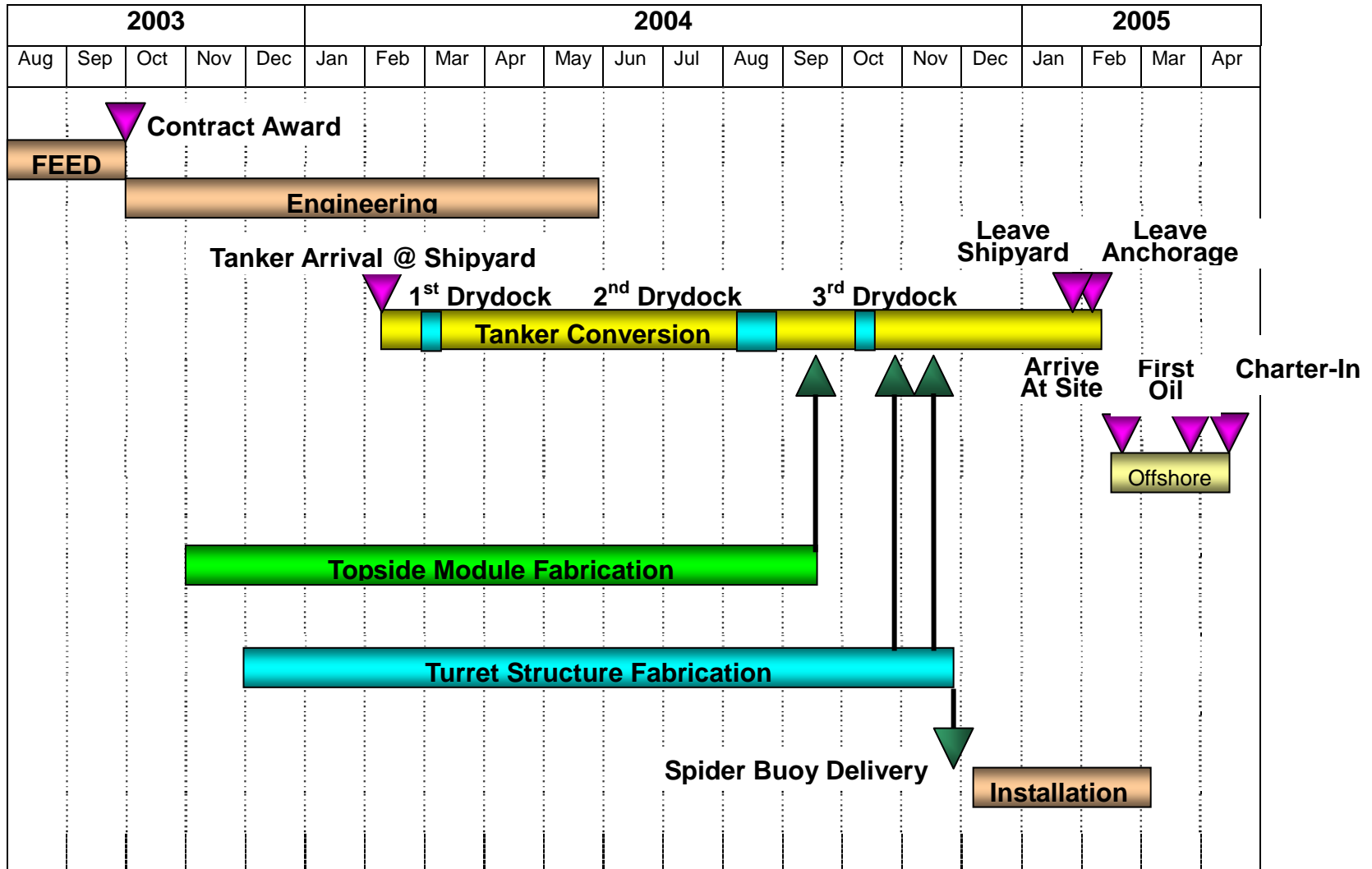
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# Overview

- Introduction
- Challenges with Fast-Track Projects
- Example Fast-Track Project: Santos Mutineer – Exeter FPSO
- System Description
- Project Schedule
- Project Execution
- Key Point / Lessons Learned
- Summary

# Master Schedule

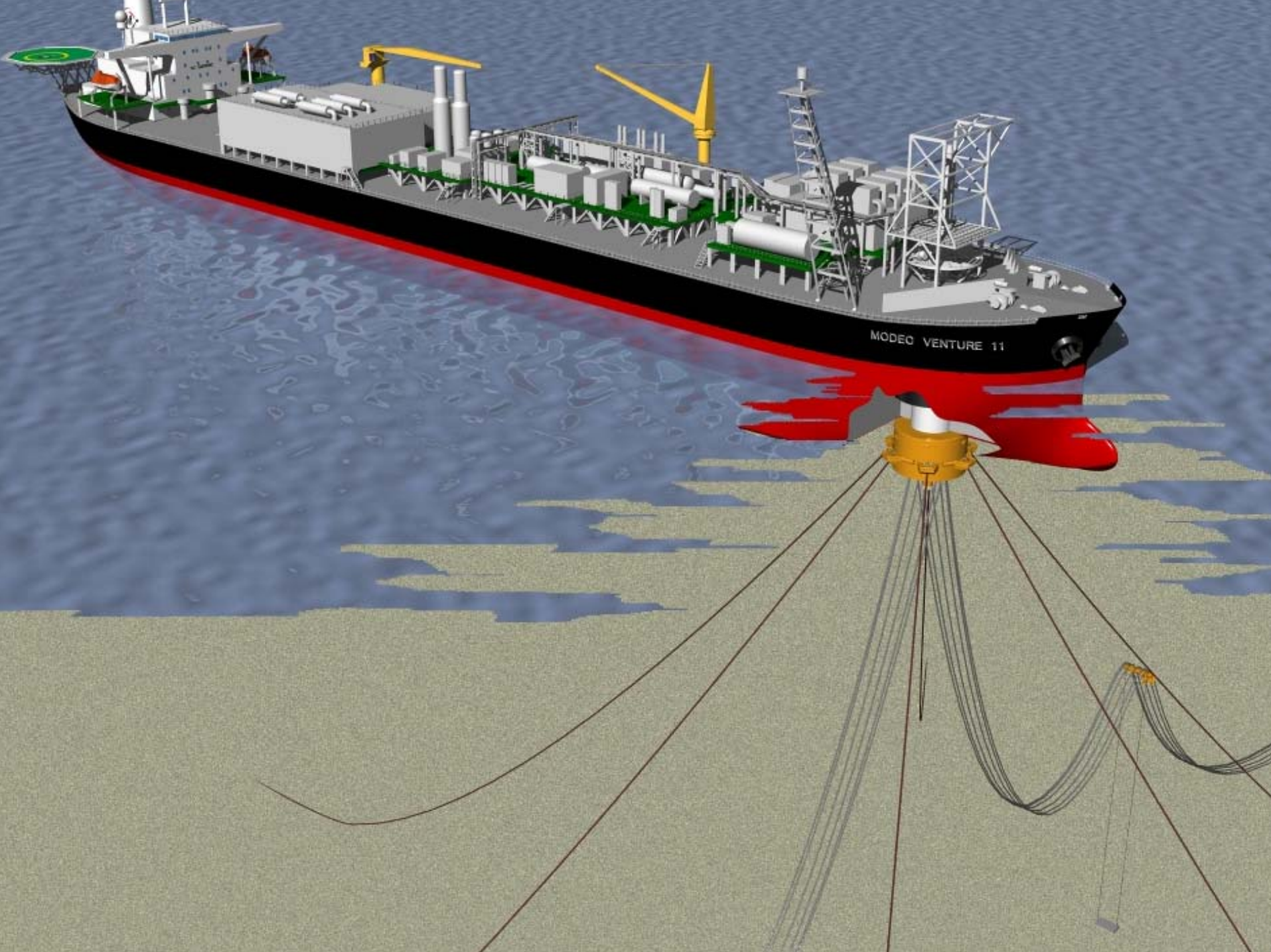


# Challenges with Fast-Track FPSO Projects

- Management of world-wide project execution
  - Quick decision making ability when required
- Development of design basis and various key interfaces between contractors
- Preliminary engineering to support procurement of long-lead items
- Management of parallel activities
  - Engineering
  - Procurement
  - Fabrication
- Optimization of execution schedule
  - Engineering
  - Procurement and fabrication schedule are fairly fixed
  - Reduced time for integration and commissioning

# Santos Mutineer – Exeter FPSO

- Off North-Western Australia, 160 m water depth
- Leased Disconnectable FPSO
  - Operated by MODEC, Inc.
  - Suezmax tanker conversion, ~930,000 bbls storage
  - Topsides: 100,000 bbls/day
  - Power for subsea multi-phase pumps and downhole electrical submersible pumps
  - Disconnects to avoid cyclones
  - Disconnectable turret mooring system
    - Supports 12 risers and umbilicals
  - Design validated and classed by ABS



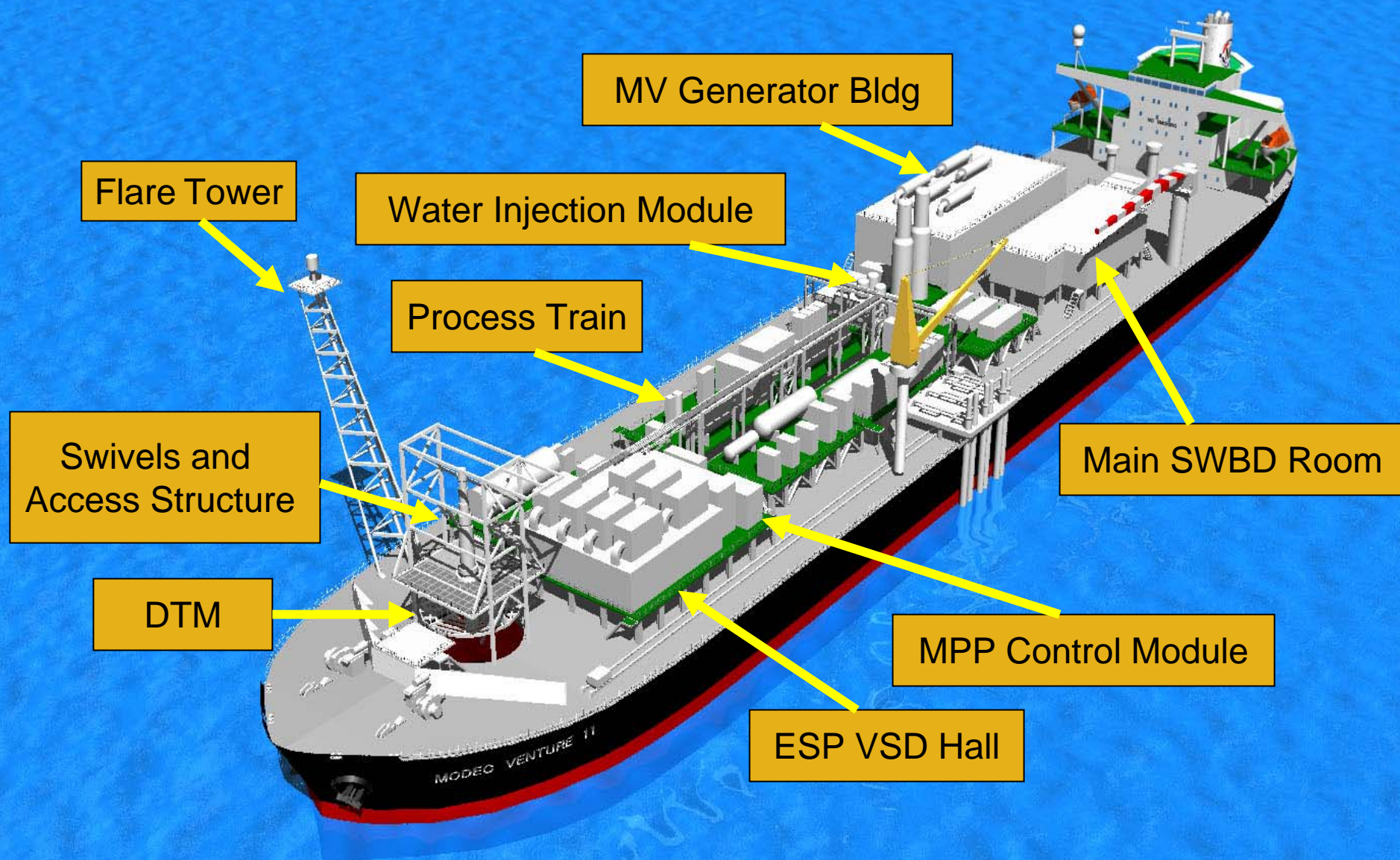
# FPSO Hull

- MT 'Fairway', built by MES, Japan 1992
- Suezmax tanker, first generation double hull
  - LBP = 258 meters
  - Breadth = 46 meters
  - Depth = 23.9 meters
  - Storage: 931,650 bbls
- Good maintenance history and records by previous owner

# FPSO Topsides

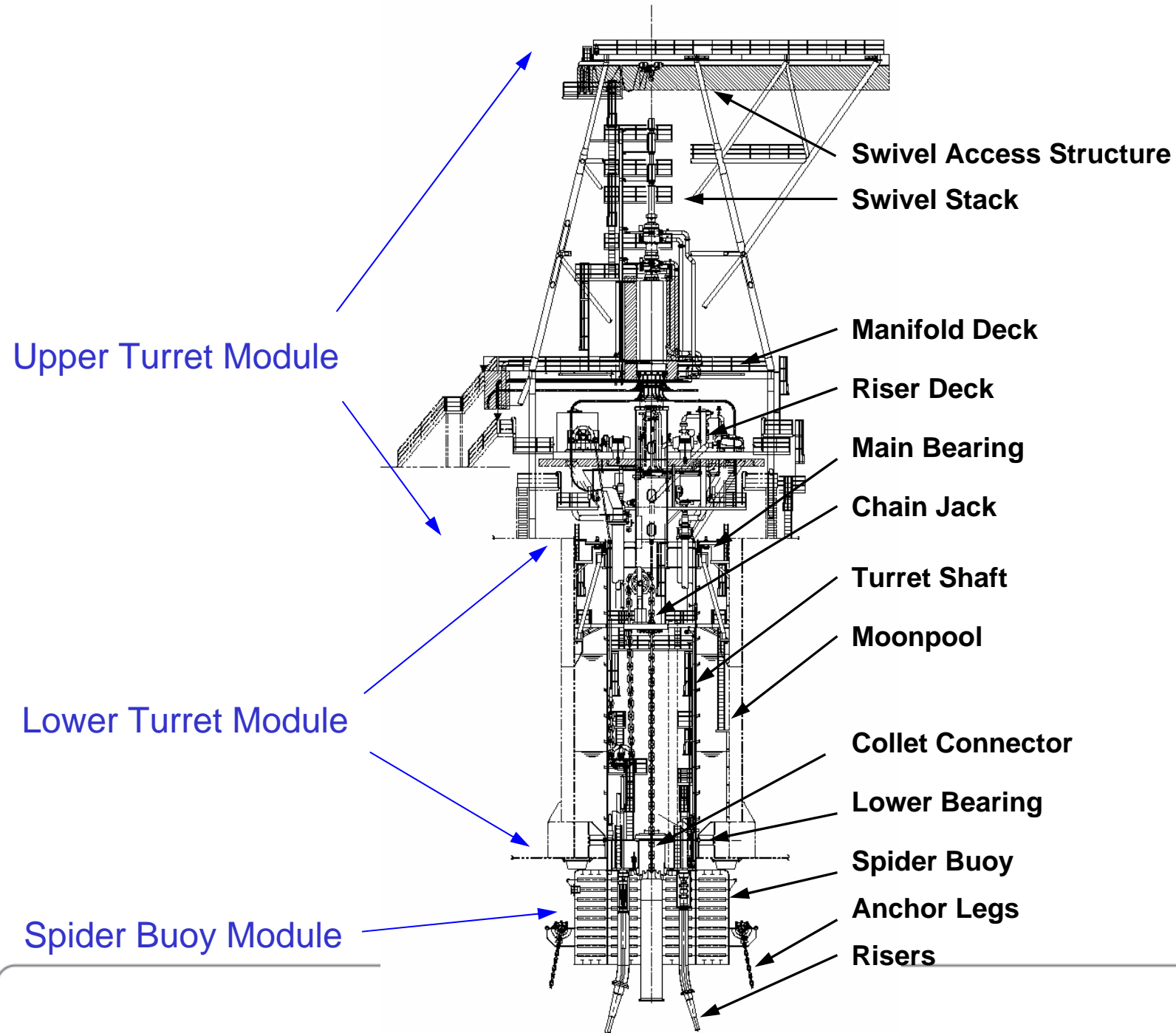
- Oil processing capacity: 100,000 bbls/day
- Simple single train process (no gas production)
  - Three main modules
- Low gas to oil ratio; crude burning diesel generators
  - Produced gas directed to flare
  - Crude fuel treatment plant – safe grade fuel for generators
- Two water injection modules (150,000 bbls/day)
- Power generation plant: 5 x 6.4 MW diesel generators





# Disconnectable Turret Mooring

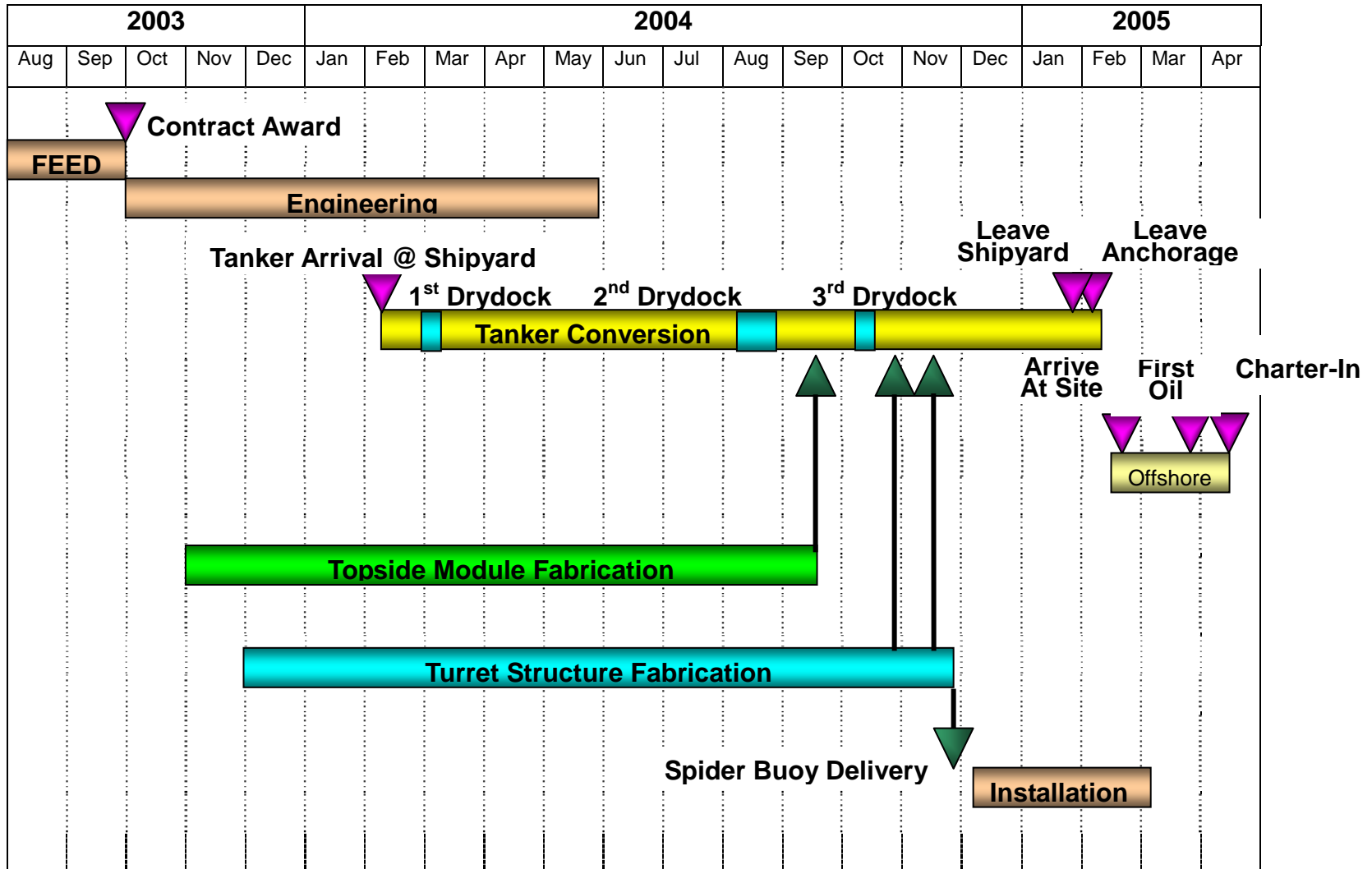
- Mooring designed to remain connected for 100-year winter storm
- Turret mooring designed to disconnect for cyclones
  - Disconnect duration ~ 6 hours
  - Reconnect w/o assistance in seas up to Hs of 3m
- Disconnectable Spider Buoy
  - Spider buoy: 12m diameter, 7.3m height
  - Symmetric 6 X 1 chain – wire anchor leg system
  - 12 risers and umbilicals (Lazy S configuration)
    - 5 fluid risers (3 x 12" ID, 2 x 2" ID)
    - 6 umbilicals (2 service and 4 electrical power)
    - 1 spare slot – production/umbilical
- Swivel stack:
  - Toroidal swivels (production/water injection): 4 paths, 12" ID, 1500# rating
  - Medium voltage power slip rings: 52 paths
  - Low voltage power/control & signal slip rings + utility swivel
- 625 MT chain-jack + assoc. equipment for spider buoy retrieval



# Project Execution

- Management of world-wide project execution
  - Australia, Japan, USA, Singapore, Europe
- Execution of FEED
  - Duration of 2 months
  - Key period for assessment of engineering and project execution focus
  - Identification of critical interfaces between marine, topsides, mooring, and client supplied scope
  - Design & development of purchase specifications for long-lead items
- Planning and management of parallel activities
  - Engineering
  - Procurement
  - Fabrication
  - Integration & commissioning
  - Preparation for operations

# Master Schedule





# FPSO Vessel

- FEED
  - Detailed surveys, inspection & review of maintenance records
  - Early definition of scope of repair work and optimization of drydock and repair/integration work
- Life extension, conversion & integration works (JSPL)
  - 2.1 million man-hours, zero LTI
  - Construction of moonpool, helideck, main switchboard room
  - Dry dock period optimized for installation of moon pool structure
  - Coordination of the various repair, construction & integration activities
- Duration
  - Arrival at shipyard: February 2004
  - Topsides & Turret Integration: October & November 2004
  - Sailaway to site: February 2005

# FPSO Vessel



# FPSO Topsides

- Topsides engineering & fabrication
  - Process train – Technip, Australia
  - Water injection modules – MES, Japan
  - Fabrication in Singapore
- Power Generation
  - Delivery of generators critical path for project
  - Power demand study and specifications completed during FEED
- Integration and Commissioning
  - Delivery of modules: September 2004
  - MV Generator startup: December 2004
  - Commissioning: October 2004 – March 2005



# Module Integration at JSPL



# Turret Mooring System

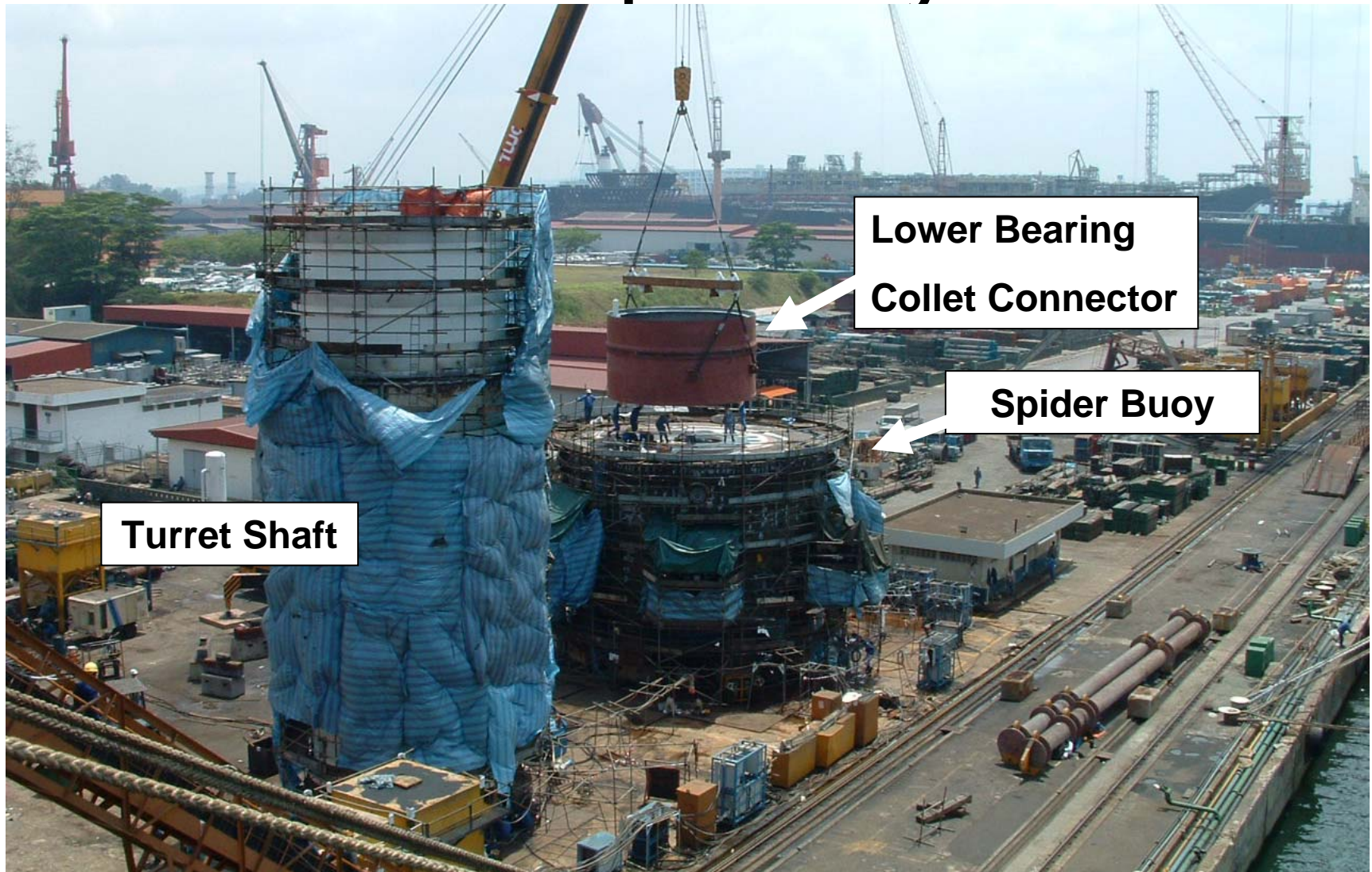
- Critical path for project
  - New design based on project / regulatory requirements
  - Large number of specially designed mechanical components
  - Procurement of long-lead items
  - Complex fabrication and system integration
  - Required parallel engineering, procurement and fabrication activities
- FEED
  - Freeze of turret design including spider buoy
  - Complete global analysis and development of design loads
  - Design & development of specification of long-lead items

# Turret Mooring System

- Detailed engineering: Oct 2003 – Apr 2004
- Turret & spider buoy fabrication: Dec 2003 – Dec 2004
- Test fit between lower turret and spider buoy: Sept 2004
- Lower turret module delivery and integration: Oct 2004
- Upper turret module delivery and integration: Nov 2004
- Spider buoy delivery to installation contractor: Nov 2004
- Turret commissioning complete: Jan 2005



# Test Fit of Turret – Spider Buoy Interface





# Integration of Lower Turret in Moonpool



# Spider Buoy Loadout



# Key Points/Lessons Learned

- Experienced project management and engineering teams
  - Quick completion of engineering and efficient project execution
- Small project team
  - Allowed close communication & quick decision making
- FPSO vessel condition
  - Impacts shipyard schedule for repair & integration
- Zero LTI at shipyard
  - Experienced safety team and strict enforcement of procedures/JSAs
- Involvement of operations team
  - Input for design
  - Familiarity with on-board systems after takeover
- Importance of logistic control
  - Monitoring and tracking of all procured and shipped items critical



# Key Points/Lessons Learned

- Riser payload on disconnected buoy
  - Impact on freeze of turret design/development of design loads
- Early procurement of long-lead items
  - Current strategy is to pre-order raw materials in anticipation of contract award
- Utilize alliances with key vendors
  - Better control of delivery time / pricing
- Design of turret to minimize integration and commissioning time
  - Easy integration (no dry docking required)
  - In situ machining of turret and vessel structure minimized
- Construction of turret in same facility as conversion
  - Allowed optimization of schedule
  - Cooperation between project teams
  - Easier management of carryover work
  - Ease in commissioning
  - Competition for yard resources



# Measure of Project Execution Success

- Successful operation of FPSO:
  - Production uptime >98%
  - Total of 32 offtake operations by end of 2005
  - Successful disconnection and reconnection for Cyclone Clare (Jan 2006)

